



**COMPANIES ACT 2016
(ACT 777)**

**CERTIFICATE OF INCORPORATION
OF PRIVATE COMPANY**

This is to certify that

**KHAZANAH AIR PERAK SDN. BHD.
202601004179 (1666276-U)**

is, on and from the 28th day of January 2026, incorporated under the Companies Act 2016, and that the company is a company limited by shares and that the company is a private company.

Dated at **KUALA LUMPUR** this 05th day of March 2026.

**DATUK NOR AZIMAH ABDUL AZIZ
REGISTRAR**